

## **ACTION MATRIX**

All of the improvement ideas discussed in Chapter 5 are presented in summary format in the Action Matrix below.

One column of the matrix designates the “CSA”, City Service Area, relating to each action item. The concept of City Service Areas is intended to integrate the services provided by the City into cross-departmental functions with the ultimate goal of providing more customer-focused, results-driven service to the community. CSA’s are used for strategic planning, setting policies, and making investment decisions. They are listed in this document for the City Council and Staff’s reference.

### **City Service Areas (CSAs) are divided into the following categories:**

**Aviation Services (AS)** - Provide for the air transportation needs of the community and the region at levels that are acceptable for the community.

**Economic and Neighborhood Development (EAND)** - Manage the growth and change of the community in order to create and preserve healthy neighborhoods and ensure a diverse range of employment and housing opportunities.

**Environment and Utility Services (EAUS)** - Manage environmental services and utility systems to ensure a sustainable environment for the community.

**Public Safety Services (PSS)** - Commitment to excellence in public safety by investing in neighborhood partnerships as well as prevention, enforcement, and emergency preparedness services.

**Recreation and Cultural Services (RACS)** - Serve, foster and strengthen community by providing access to lifelong learning and opportunities to enjoy life.

**Transportation Services (TS)** - A safe and efficient transportation system that contributes to the livability and economic health of the City.

#### **Note:**

**The following action items identify the City, County or other partner agencies that will have some role in implementing the action items. Particular focus and attention will be given to the High Priority items. However, in order for this plan to stay alive and not become a dusty document on a shelf, the community will need to remain involved as active partners working with the City and other entities to foster action on each of the priorities and other action items.**

**Timeframe definitions:** Immediate (0-18 months); Short-term (0-3 years); Medium-term (4-6 years); Long-term (7+ years)

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<b>High Priority</b>	<b>Item</b>	<b>Action</b>	<b>Primary Responsibility and Other Partners</b>	<b>CSA</b>	<b>Funding Source</b>	<b>Time Frame</b>
<b>Traffic, Parking and Pedestrian Safety</b>						
<b>X</b>	<b>1. Traffic Calming Program</b>	<p><b>HP2a.</b> Implement the proposed measures to address the traffic issues identified by the community (as listed in Appendix C).</p> <p><b>HP2b.</b> Work with the NAC to monitor the efficacy of implemented traffic calming solutions.</p>	<p><b>DOT</b></p> <p><b>DOT PRNS</b></p>	TS	City Budget	Short- to Medium-term
	<b>2. Increased Enforcement of Traffic Regulations</b>	Heighten the enforcement of traffic regulations. The DOT will consider deploying NASCOP at certain locations, as described in Item HP2 in Section A.	<b>DOT Police (Traffic Enforcement Unit)</b>	TS	City Budget	Immediate to on-going
	<b>3. Crosswalk Painting/Repainting</b>	Conduct study to determine if the crosswalks indicated by the community are warranted. If so, install or repaint them at the earliest opportunity.	<b>DOT</b>	TS	City Budget	Immediate to Short-term
	<b>4. Special Paving at Certain Intersections along the Transmission Line Alignment</b>	<p>Study the feasibility of introducing special paving to slow down vehicular traffic at certain intersections, such as:</p> <ul style="list-style-type: none"> <li>◆ Story Road and Galahad Avenue</li> <li>◆ Dobern Avenue</li> <li>◆ Bambi Lane</li> <li>◆ Sunnyglen Drive</li> </ul>	<b>DOT</b>	TS	City Budget	Short-term
	<b>5. Installation of Barrier or Special Paving so that Vehicles do not Drive Across Transmission Line Alignment at Chant Drive</b>	Study installing curbs around the edge of the Transmission Alignment, bollards and/or special paving in the area to prevent vehicles from driving across the Transmission Line Alignment from Chant Drive to Chant Court is warranted. If so, install at earliest opportunity.	<b>DOT</b>	TS	City Budget	Short-term

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<b>X</b>	<b>6. School Traffic Safety Program</b>	Refer to Item #1		TS		
	<b>7. Crossing Guard Program</b>	<p><b>7a.</b> Create or augment Crossing Guard Program at all schools in the area.</p> <p><b>7b.</b> Work with local schools and School District to ensure that their concerns are addressed.</p>	<p><b>Police, DOT, School Districts</b></p> <p><b>Community</b></p>	TS	City Budget	Immediate
	<b>8. “School Zone” Signage Program</b>	<p><b>8a.</b> Review areas around schools in the area to determine if additional or replacement signs are needed.</p>	<b>DOT</b>	TS	City Budget	Immediate
		<p><b>8b.</b> Install signs as necessary.</p>	<b>DOT</b>		City Budget	Short-term
	<b>9. Pedestrian Over-Crossing at Capitol Expressway</b>	<p><b>9a.</b> Explore the feasibility of a pedestrian over-crossing to connect the Sierra neighborhoods with points south in the Dobern and Capitol-Goss neighborhoods.</p>	<b>DOT</b>	TS PSS	City Budget and Redevelopment funding	Short-term
		<p><b>9b.</b> If deemed feasible work with community to design over-crossing make necessary land acquisitions and funding.</p>	<b>DOT</b> Community		City Budget and Redevelopment funding, VTA funding	Long-term

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	<b>10. Pedestrian Over-Crossings on South Capitol (between Sierra and Lyndale Neighborhoods)</b>	<p><b>10a.</b> Work with VTA to study feasibility of pedestrian over-crossing on South Capitol (between Sierra and Lyndale Neighborhoods).</p> <p><b>10b.</b> If deemed feasible work with community to design over-crossing make necessary land acquisitions and funding.</p>	<p><b>DOT</b> VTA Light Rail Construction</p> <p><b>DOT</b></p>	TS	<p>City Budget, VTA funding, Redevelopment funding</p> <p>City Budget, VTA funding, Redevelopment funding</p>	<p>Short-term</p> <p>Long-term</p>
	<b>11. Pedestrian Crossing at Story Road and Galahad</b>	Study the feasibility of facilitating pedestrian and other non-vehicular traffic across Story Road at Galahad Avenue by installing a prominent crosswalk or pedestrian over-crossing. Subsequently, the DOT will implement the appropriate solution.	<b>DOT</b>	TS	City Budget and Redevelopment funding	Short-term
	<b>12. Enhance Safety of Sunset Avenue Pedestrian Bridge</b>	<p><b>12a.</b> Encourage local community members to report incidences of loitering to the Police.</p> <p><b>12b.</b> Study whether red curbs are warranted in the area in front of the entrance of the Sunset pedestrian bridge. If the curbs at this location conform to traffic guidelines for red curbs, the DOT will paint them at the earliest opportunity.</p> <p><b>12c.</b> Explore whether a physical design solution, such as bollards, to prevent motorcyclists from using the pedestrian bridge is warranted.</p>	<p><b>PRNS</b></p> <p><b>DOT, Caltrans</b></p> <p><b>DOT, Caltrans</b></p>	TS PSS	<p>City Budget</p> <p>City Budget</p> <p>City Budget</p>	<p>Immediate to Short-term</p> <p>Short-to medium-term</p> <p>Short-to medium-term</p>

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	<b>13. Clean-up of Sunset Avenue Pedestrian Bridge area</b>	<p><b>13a.</b> Increase enforcement of codes and laws pertaining to dumping and issue citations when dumping or littering is observed</p> <p><b>13b.</b> Organize community members to maintain the area.</p> <p><b>13c.</b> Encourage local community members to report incidences of dumping or loitering to Code Enforcement and/or the Police.</p>	<p><b>Code Enforcement, Police</b></p> <p><b>PRNS, Conservation Corps</b></p> <p><b>PRNS PBCE</b></p>	PSS EAND	<p>City Budget</p> <p>City Budget</p> <p>City Budget</p>	<p>Short term</p> <p>Short term</p> <p>Short term</p>
	<b>14. Red Curbs on Street Corners</b>	<p><b>14a.</b> Assist community to make requests to DOT or County’s Land and Development Services Division of the Road and Airports Department (as appropriate).</p> <p><b>14b.</b> Study whether red curbs are warranted at locations requested by community and paint curbs at earliest opportunity.</p> <p><b>14c.</b> Assist and encourage community to participate in City’s Adopt-A-Curb Program.</p>	<p><b>DOT, PRNS</b></p> <p><b>DOT, County Roads and Airport Department</b></p> <p><b>PRNS</b></p>	TS	<p>City budget</p> <p>City budget, County funding</p> <p>City budget</p>	<p>Short-term</p> <p>Short-term</p> <p>Immediate to on-going</p>
	<b>15. Residential Parking Permit Program</b>	<p><b>15a.</b> Work with community to assess whether a residential parking permit program is desired by the community.</p> <p><b>15b.</b> If there is sufficient resident and property-owner support, installation and enforcement of no parking during street sweeping signs should be pursued.</p>	<p><b>DOT, County Road and Airport Department, Deputy City Attorney’s Office</b></p> <p><b>DOT, County Road and Airport Department</b></p>	TS	<p>City budget, County funding</p> <p>City budget, County funding</p>	<p>Immediate</p> <p>Short-term</p>

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X	16. No Parking During Street Sweeping (High Priority Item #10)	<p><b>HP10a.</b> Work with community members to study ways to improve street sweeping in the area, which could be addressed by installing “No Parking” during street sweeping hours and/or increasing the frequency with which street sweeping occurs.</p>	<p><b>DOT, Environmental Services, County’s Road and Airport Department</b> Police Department (Traffic Enforcement Unit), County Sheriff</p>	TS EAND	City Budget, County Budget	Short-term
		<p><b>HP10b.</b> Consider increased follow-up enforcement of “No Parking” during street sweeping signs. The City will consider additional ticketing enforcement. For example, the street sweeper vehicle could be equipped with a camera or video to take a photo of the license plate of the offending vehicle (preventing it from properly sweeping the street). Citations would subsequently be sent to the vehicle owners.</p>	<p><b>DOT, County’s Road and Airport Department</b> Police Department (Traffic Enforcement Unit), County Sheriff</p>		City Budget, County Budget	Short- to Medium-term
		<p><b>HP10c.</b> If enforcement of the “no parking” provisions through ticketing does not appear to be effective, consideration should be given to the installation and enforcement of “Tow Away” signs to ensure that streets are kept clear of parked cars during scheduled street sweeping.</p>	<p><b>DOT, County’s Road and Airport Department</b></p>		City Budget, County Budget	Short- to Medium-term

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<b>X</b>	<p><b>The following items were combined and discussed as High Priority Item #9:</b></p> <p><b>17. Reduce/Eliminate Illegal Front Yard Parking</b></p> <p><b>27. No Parking During Street Sweeping</b></p>	<p><b>HP 9a.</b> Explore increasing funding for additional staffing for Code Enforcement, particularly the Vehicle Abatement Unit.</p>	<p><b>Vehicle Abatement (Code Enforcement)</b></p>	EAND	City Budget, Redevelopment funding	Short-term
		<p><b>HP 9b.</b> Increase the enforcement of codes pertaining to abandoned and inoperable vehicles. Assist the community to organize a voluntary program to leave informational notices on abandoned or inoperable vehicles with follow-up by Code Enforcement.</p>	<p><b>Vehicle Abatement (Code Enforcement), County Sheriff</b></p>		City Budget, Redevelopment funding	Short-term
		<p><b>HP9c.</b> Consider assisting the community to organize a voluntary program, or consider providing a stipend to people to leave informational notices on abandoned or inoperable vehicles with follow-up by Code Enforcement.</p>	<p><b>Vehicle Abatement (Code Enforcement), County Sheriff</b></p> <p>PRNS</p>		City Budget	Short-term
<b>Streets and Streetscape</b>						
	<p><b>18. “Welcome to EV/680 Communities” Signage at Neighborhood Entryways</b></p>	<p><b>18a.</b> Work with the NAC to make a design/logo for the signage and decide appropriate locations.</p>	<p><b>DOT, PBCE, PRNS and Community</b></p>	EAND TS	City Budget, CDBG, CAP grants	Short-term
		<p><b>18b.</b> Once funding is identified, install signage at earliest opportunity.</p>	<p><b>DOT</b></p>		City Budget, CDBG, CAP grants	Short-term

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	<b>19. Improvements to Public Realm Landscape Maintenance</b>	<p><b>19a. Parks:</b> Coordinate with community to assist in park maintenance through Adopt-A-Park programs.</p> <p><b>19b. Freeway on-/off-ramps:</b> Work with Caltrans to maintain these areas.</p> <p><b>19c. Sidewalks:</b> Work with property owners to keep sidewalks adjacent to their property clean and free of litter.</p>	<p><b>PRNS and Community</b></p> <p><b>DOT and Caltrans</b></p> <p><b>PRNS, Code Enforcement and property owners</b></p>	EAND	<p>City Budget</p> <p>City Budget, Caltrans</p> <p>City Budget, Private resources</p>	<p>Immediate to on-going</p> <p>Immediate to on-going</p> <p>Immediate to on-going</p>
	<b>20. Street Tree Maintenance and Planting of New Street Trees</b>	<p><b>20a.</b> Neighborhoods in the City will work with the Department of Transportation's Arborist Section to develop an appropriate tree planting strategy for residential areas. PRNS and the DOT will work with the NAC to further refine the information, for their respective neighborhoods, of locations where street trees are dead or dying and need to be replaced. PRNS will request tree-planting permits from DOT-Arborist where property owners are not opposed to tree plantings. Additionally, PRNS will coordinate tree planting utilizing Our City Forest, San Jose Conservation Corp or private contractors. PRNS will identify, as necessary, sufficient funding to accomplish this task.</p> <p><b>20b.</b> Apply for funding for street trees from Our City Forest, a non-profit organization.</p> <p><b>20c.</b> Work with community to identify areas where street tree trimming is needed.</p>	<p><b>DOT (City Arborist), PRNS, Community</b></p> <p><b>Community</b></p> <p><b>DOT, Community</b></p>	EAND	<p>City budget and Potential grants from Our City Forest</p> <p>Private resources</p> <p>City Budget</p>	<p>Immediate to Short-term</p> <p>Immediate to Short-term</p> <p>Immediate to Short-term</p>

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	<b>(20. cont'd)</b>	<b>20d.</b> Continue to work with the community and the Valley Transportation Authority (VTA) regarding street trees along Capitol Avenue. Street tree treatments for the Transmission Line Alignment should be planned in conjunction with any potential open space planning projects.	<b>DOT (City Arborist), PRNS, PBCE</b> VTA	EAND	City Budget, VTA	Short- to Medium-term
	<b>21. Improved lighting (streets and around existing parks)</b>	<b>21a.</b> Encourage the community to report needed street light repairs, wattage upgrades and the need for new street lighting to the appropriate department (DOT – repairs or wattage upgrades; Public Works – new street lights; PRNS – new lighting in Parks)	<b>PRNS</b> Community	PSS	City Budget	Immediate to Short-term
		<b>21b.</b> Improve street lighting at identified locations by installing new streetlight standards and/or increasing wattage on existing light standards.	<b>DOT, Public Works,</b> PRNS		City Budget	Immediate to Short-term
		<b>21c.</b> Request new street lighting and/or increasing wattage on existing light standards from County Lighting Service Area (CLSA).	<b>Residents of unincorporated areas</b>		Private resources	Immediate to Short-term
<b>X</b>	<b>22. Sidewalk Repair (High Priority Item #6)</b>	<b>HP6a.</b> Inspect the areas that are in need of sidewalk repairs, as funding becomes available. Contact will be made with the property owners and information will be provided regarding the City's reimbursement program.	<b>DOT</b>	TS	City Budget	Immediate to Short-term
		<b>HP6b.</b> Work with the NAC to determine whether it wants to establish a revolving loan fund to for low-income families and if desired, help set up such a fund.	<b>PRNS</b>		City Budget	Immediate to Short-term

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	<b>(#22. cont'd)</b>	<p><b>HP6c.</b> Coordinate with the NAC to determine whether there is community interest in establishing a program a special grant program that would cover these properties not eligible for City's sidewalk grant.</p> <p><b>HP6d.</b> Consider extending funds for the existing sidewalk grants to include reimbursement for the costs of repairing the curbs and gutters.</p>	<p><b>PRNS</b></p> <p><b>DOT</b></p>	TS	<p>City Budget</p> <p>City Budget</p>	<p>Immediate to Short-term</p> <p>Immediate to Short-term</p>
	<b>23. New Street Paving</b>	<p><b>23a.</b> Accelerate appropriate maintenance to streets that need it in all applicable Strong Neighborhood areas.</p> <p><b>23b.</b> Report all potholes to the DOT.</p>	<p><b>DOT</b></p> <p><b>Residents and property owners.</b></p>	TS	City Budget	<p>Short- to Medium- term</p> <p>Immediate</p>
	<b>24. Curb Cut Installation</b>	Study locations identified by community in need of curb cuts and install where necessary at earliest opportunity.	<b>DOT</b>	TS	City Budget	Immediate to Short-term
<b>Blight/Problem Uses</b>						
	<b>25. Facade Improvement Program</b>	<p><b>25a.</b> Increase community awareness about the Redevelopment Agency's existing Facade Improvement Program.</p> <p><b>25b.</b> Work with business associations in area to assess whether additional funding in needed.</p>	<p><b>RDA, PRNS</b></p> <p><b>RDA</b></p>	EAND	<p>City Budget,</p> <p>Redevelopment funding</p>	<p>Immediate</p> <p>Immediate to Short-term</p>

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	<b>26. Remove, or Bring into Compliance Illegal Uses</b>	<p><b>26a.</b> Proactively enforce codes to eliminate businesses operating without appropriate permits and licenses or conducting activities inconsistent with their permits/licenses.</p> <p><b>26b.</b> Enforce codes intended to protect the health and safety of the community through the elimination of illegal housing units on a complaint basis.</p>	<p><b>PBCE (Code Enforcement)</b></p> <p><b>PBCE (Code Enforcement)</b></p>	EAND PSS	City Budget  City Budget	Immediate to on-going  Immediate to on-going
<b>X</b>	<b>27. Removal of Abandoned or Inoperable Vehicles</b>	Refer to Item #17 above.		EAND		
	<b>28. Improvements to Private Property</b>	<p><b>28a.</b> Encourage property owners to enhance the appearance and function of properties through improvements by publicizing the rehabilitation loan and paint grant programs among existing residents.</p> <p><b>28b.</b> Consider establishing a property improvement grant or loan program to help facilitate property improvements and/or supplement existing programs offered by the Housing Department.</p> <p><b>28c.</b> Enhance existing housing by improving the appearance and function of properties.</p> <p><b>28d.</b> Work with the NAC to identify who should be contacted and subsequently, schedule the training workshops that Code Enforcement has already developed such as:</p> <ul style="list-style-type: none"> <li>◆ <b>Property Management Seminar</b></li> <li>◆ <b>Tenant Seminar</b></li> <li>◆ <b>Housing Rehabilitation Applications Seminar</b></li> </ul>	<p><b>Housing, PRNS and PBCE, County's Community Development Department</b></p> <p><b>Redevelopment Agency</b></p> <p><b>Property owners</b></p> <p><b>PBCE (Code Enforcement)</b> NAC</p>	EAND	City Budget  Redevelopment funding  Private funds  City Budget	Immediate to on-going  Immediate to on-going  Immediate to on-going  Immediate to on-going

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	<b>29. Improve Properties that have Absentee Landowners</b>	<p><b>29a.</b> Encourage property owners to attend Property Management Classes.</p> <p><b>29b.</b> Assist City in identifying properties whose owners should be contacted.</p> <p><b>29c.</b> Investigate purchasing properties that continue to have code violation issues.</p>	<p><b>PBCE (Code Enforcement)</b></p> <p><b>PRNS and Community</b></p> <p><b>DPW (Real Estate Division) and RDA</b></p>	EAND	<p>City Budget</p> <p>City Budget</p> <p>City Budget</p>	<p>Immediate</p> <p>Short-term</p> <p>Short- to Medium-term</p>
<b>Litter/Clean Up</b>						
	<b>30. Graffiti Clean-up</b>	Increase community awareness of and participation in the City and County’s Anti-Graffiti programs.	<b>PRNS and County</b>	EAND	City Budget	Immediate to on-going
	<b>31. Improved Street Sweeping and Additional Garbage Cans</b>	Study where additional garbage cans are needed and provide trash receptacles at earliest opportunity.	<b>Environmental Services</b> PBCE	EABD	City Budget	Immediate
	<b>32. Dumping and Litter Control</b>	<p><b>32a.</b> Increase enforcement of codes pertaining to dumping and issue citations when dumping is observed. DOT should remove dumped items from the public rights-of-way.</p> <p><b>31b.</b> Explore options for residents to discard unwanted items, such as organizing days where pick-up of large items can occur.</p> <p><b>31c.</b> Increase community awareness of alternatives to dumping.</p>	<p><b>PBCE (Code Enforcement), DOT</b></p> <p><b>Environmental Services, PBCE (Code Enforcement), PRNS</b></p> <p><b>Environmental Services, PBCE (Code Enforcement), PRNS</b></p>	EAND	<p>City Budget</p> <p>City Budget</p> <p>City Budget</p>	<p>Immediate to on-going</p> <p>Immediate</p> <p>Immediate to on-going</p>

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<b>Open Space, Recreation and Community Services</b>						
	<b>33. Planting of Shade Trees at Existing Parks</b>	<p><b>33a.</b> Select appropriate tree species and plant trees at the existing parks identified by the community (as shown in Figures 17 through 26) and plant trees at the earliest opportunity.</p> <p><b>33b.</b> PRNS should also work with the community to ascertain whether there are additional locations where residents feel that shade trees are needed.</p>	<p><b>PRNS</b></p> <p><b>PRNS</b></p>	RACS	<p>City Budget</p> <p>City Budget</p>	<p>Short-term</p> <p>Short-term</p>
	<b>34. Improved Facilities and Maintenance at Existing Parks</b>	<p><b>34a.</b> Work with the community to review the planned neighborhood renovations in the <i>Greenprint</i> and determine whether there are additional desired improvements to other neighborhood parks that are not included in the Capital Action Plan.</p> <p><b>34b.</b> Work with the Redevelopment Agency to consider whether Redevelopment funding from the Strong Neighborhoods Initiative could be used to supplement funding for physical and maintenance improvements for existing parks in the area.</p>	<p><b>PRNS</b></p> <p><b>PRNS</b> Redevelopment Agency</p>	RACS	<p>City Budget</p> <p>City Budget, Redevelopment funding</p>	<p>Short- to Medium-term</p> <p>Short- to Medium-term</p>
	<b>35. Landscaping Jackson Avenue Open Space</b>	Obtain permission from Caltrans, the owner of the seven-acre triangular piece of vacant land, to implement a landscaping and/or open space project. If permission is obtained, PRNS should work with the community to adopt a design for the area.	<b>PRNS and Caltrans</b> PBCE, Community	RACS	City Budget, Caltrans	Short- to Medium-term

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<b>High Priority</b>	<b>Item</b>	<b>Action</b>	<b>Primary Responsibility and Other Partners</b>	<b>CSA</b>	<b>Funding Source</b>	<b>Time Frame</b>
	<b>36. Landscape/Develop Recreational Use at Sunset Avenue Pedestrian Bridge Area</b>	Obtain permission from Caltrans, to implement a landscaping and/or small pocket park project in this area. If permission is obtained, PRNS should work with the community to adopt a design for the area.	<b>PRNS and Caltrans</b> PBCE, Community	RACS EAND	City Budget	Short- to Medium-term
	<b>37. Creekside Maintenance of Lower Silver Creek</b>	<b>37a.</b> Assist and encourage the community to participate in creek clean-up events as necessary.  <b>37b.</b> Work with SCVWD on long-term solutions.	<b>PRNS and Community</b>  <b>PRNS, SCVWD and Community</b>	EAND EAUS	City Budget  City Budget	Short-term to on-going Short-term
	<b>38. Lower Silver Creek Trail</b>	<b>38a.</b> The City should pursue working with SCVWD to explore the potential of having the maintenance road to serve as a publicly-accessible recreational trail.  <b>38b.</b> Work with community to determine design of trail.	<b>SCVWD, PRNS, PBCE and Community</b>	TS RACS	City Budget, SCVWD money	Short-term  Medium-term
	<b>39. Lower Silver Creek Education Programs</b>	PRNS should coordinate with local schools to work with SCVWD to establish Lower Silver Creek environmental education programs.	<b>PRNS, SCVWD, local schools</b> Community	EAND EAUS	City Budget	Immediate to short-term
	<b>40. Expansion and Development of Lo Bue Park with Active Recreation Uses</b>	Work with neighborhood residents and associations to determine the type of equipment that will best meet the needs of neighborhood children and ultimately install equipment.	<b>PRNS</b> Community	RACS	City Budget	Short- to Medium-term

**Timeframe definitions:** Immediate (0-18 months); Short-term (0-3 years); Medium-term (4-6 years); Long-term (7+ years)

**ACTION MATRIX**

<b>High Priority</b>	<b>Item</b>	<b>Action</b>	<b>Primary Responsibility and Other Partners</b>	<b>CSA</b>	<b>Funding Source</b>	<b>Time Frame</b>
	<b>41. Development of Pedestrian and Bicycle Trail Along the Length of the Transmission Line Alignment from Capitol Expressway to Ocala Avenue</b>	Work with PG&E and other property owners in the area to obtain the necessary permissions and/or acquire land in order to be able to develop a trail and other open space and recreational opportunities in this area.	<b>PRNS Property owners</b>	TS RACS	City Budget, Redevelopment funding	Short to Medium-term
<b>X</b>	<b>42. Improve Existing and Add New Homework Centers (High Priority Item #8)</b>	<p><b>42a.</b> PRNS should work with individual neighborhoods that are not served by a homework center and coordinate residents to actively encourage their local school principal to initiate procedures to establish one.</p> <p><b>42b.</b> Assist PRNS staff with the monitoring process by communicating any concerns about existing homework centers to the Homework Center Program office.</p>	<p><b>PRNS</b> Local Schools, Community</p> <p>Community</p>	RACS	<p>City Budget</p> <p>City Budget</p>	<p>Immediate to Short-term</p> <p>Immediate to Short-term</p>
	<b>43. Additional Day-Care Centers throughout the area</b>	<p><b>43a.</b> Work with residents and schools to establish additional childcare facilities and programs.</p> <p><b>43b.</b> Individual residents should pursue establishing day care centers in their homes. The Office of Child Care and Youth Services will provide these individuals with assistance and guidance.</p>	<p><b>PRNS</b></p> <p><b>Individual residents</b></p>	EAND	<p>City Budget</p> <p>City Budget; private resources</p>	<p>Short-term</p> <p>Short-term</p>
	<b>44. Increased Opportunities for Open Space, Recreational Programs</b>	Continue to promote existing after school programs to area youth.	<b>PRNS</b>	RACS	City Budget	Short-term
<b>X</b>	<b>45. Reuse of Hank Lopez Community Center and Hillview Library Site with Community Uses</b>	Refer to Item #68 below.		RACS AS		

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**ACTION MATRIX**

<b>High Priority</b>	<b>Item</b>	<b>Action</b>	<b>Primary Responsibility and Other Partners</b>	<b>CSA</b>	<b>Funding Source</b>	<b>Time Frame</b>
	<b>46. Running Track and Football/Soccer Field around Dorsa Elementary</b>	Investigate the feasibility of entering into a partnership with the Alum Rock School District to build a running track at Dorsa Elementary School.	<b>PRNS, Alum Rock School District</b>	RACS	City Budget, Redevelopment funding	Short- to Medium term
	<b>47. Mural Painting Program</b>	<p><b>47a.</b> Work with community to identify areas in need of mural painting.</p> <p><b>47b.</b> Assist the community in attaining permission from the property owner; identifying funding; working with the community to identify an artist and drafting a design; and finally, obtaining permission for the mural from the City's Public Arts Commission.</p> <p><b>47c.</b> Coordinate with neighborhood associations to organize mural painting event(s).</p>	<p><b>PRNS</b></p> <p><b>PRNS</b></p> <p><b>PRNS</b></p>	RACS	<p>City Budget</p> <p>City Budget</p> <p>City Budget</p>	<p>Immediate to on-going</p> <p>Immediate to on-going</p> <p>Immediate to on-going</p>
	<b>48. Youth Sports and Education Programs</b>	<p><b>48a.</b> Continue to promote existing after school programs to area youth and explore opportunities for additional programs.</p> <p><b>48b.</b> Work with residents and schools to identify and provide additional recreational uses desired by the community.</p>	<p><b>PRNS</b></p> <p><b>PRNS</b> Community, Community-based organizations</p>	RACS	<p>City Budget</p> <p>City Budget</p>	<p>Immediate</p> <p>Short-term</p>
	<b>49. Adult Activities</b>	<p><b>49a.</b> Continue to promote existing after school programs to area youth and explore opportunities for additional programs.</p> <p><b>49b.</b> Work with residents and schools to identify and provide additional recreational uses desired by the community.</p>	<p><b>PRNS</b></p> <p><b>PRNS</b> Community, Community-based organizations</p>	RACS	<p>City Budget</p> <p>City Budget</p>	<p>Immediate</p> <p>Short-term</p>

**Timeframe definitions:** Immediate (0-18 months); Short-term (0-3 years); Medium-term (4-6 years); Long-term (7+ years)

**ACTION MATRIX**

<b>High Priority</b>	<b>Item</b>	<b>Action</b>	<b>Primary Responsibility and Other Partners</b>	<b>CSA</b>	<b>Funding Source</b>	<b>Time Frame</b>
	<b>50. Installation of Public Restrooms</b>	<p><b>50a.</b> Work with the community to identify locations where they would like to install public restrooms.</p> <p><b>50b.</b> Consider installing portable public restrooms at locations to be identified by community.</p>	<p><b>PRNS, PBCE</b></p> <p><b>PRNS, Public Works</b></p>	RACS	<p>City Budget</p> <p>City Budget</p>	<p>Short-term</p> <p>Short-term</p>
<b>Crime, Gang Activity, Nuisance and Noise Issues</b>						
<b>X</b>	<p><b>The following items were combined and discussed as High Priority Item #5:</b></p> <p><b>51. Soundwalls on Capitol</b></p> <p><b>52. Soundwall on Summer Street</b></p> <p><b>53. Soundwall to the South of the I-680 Off-Ramp</b></p> <p><b>54. Repair or Rebuild Wall on McCreery Avenue</b></p> <p><b>55. Westward Extension of the Wall on McCreery Avenue</b></p>	<p><b>HP5a through HP5c:</b> DOT will evaluate the areas described above, either begin necessary technical studies or submit request for Caltrans to prepare such studies as necessary.</p> <p><b>HP5d and HP5e:</b> DOT will consider formally accepting responsibility for the repair or reconstruction of existing walls not belonging to Caltrans, such as the wall along McCreery.</p> <p><b>HP5f.</b> For any new soundwalls projects in the area, consider aesthetic quality as a high priority among the criteria evaluated in the development of the design and selection of materials of the soundwall.</p>	<p><b>DOT, Caltrans VTA</b></p> <p><b>DOT, Caltrans</b></p> <p><b>DOT, Caltrans</b></p>	TS EAND	<p>City Budget, VTA Soundwall Mitigation Funding</p> <p>City Budget</p>	<p>Short- to Medium-term</p> <p>Short- to Medium-term</p> <p>Short- to Medium-term</p>
	<b>56. Gang Prevention Program</b>	<p><b>56a.</b> Encourage residents to report gang activity immediately to the Police Department.</p> <p><b>56b.</b> Contact Youth Intervention Services to provide mediation services if necessary, and to conduct presentations in neighborhood schools to discourage participation in gang activity.</p> <p><b>56c.</b> Continue to promote existing after school activities currently available to neighborhood youth through City and non-City agencies and organizations</p>	<p><b>Police; PRNS</b></p> <p><b>Individual parents; residents, Alum Rock School District</b></p> <p><b>PRNS</b></p>	PSS	<p>City Budget</p> <p>City Budget</p> <p>City Budget</p>	<p>Immediate to on-going</p> <p>Immediate to on-going</p> <p>Immediate to on-going</p>

**Timeframe definitions:** Immediate (0-18 months); Short-term (0-3 years); Medium-term (4-6 years); Long-term (7+ years)

**ACTION MATRIX**

High Priority	Item	Action	Primary Responsibility and Other Partners	CSA	Funding Source	Time Frame
X	The following items were combined and addressed as High Priority Item #7:	<b>HP7a.</b> Investigate changing the policy of rotating beat officers every 6 months and extending it to 1-year rotations.	<b>City Council</b>	PSS	City Budget	Short-term
	57. Increased Police Presence	<b>HP 7b.</b> Beat officers should continue to attend regularly scheduled neighborhood associations meetings. It is the community's responsibility to invite their area's beat officers to these meetings.	<b>Police Department, Community</b>		City Budget	Immediate to on-going
	58. Drug Law Enforcement	Work with individual neighborhoods to coordinate these meetings. For neighborhoods such as Cassell, Sierra, Ryan and NHU that currently do not have, or have newly formed neighborhood associations, Neighborhood Services (PRNS) will work these neighborhoods to initiate this process.	<b>PRNS</b>		City Budget	Immediate
	59. Enforcement of Regulations Barring the Sale of Liquor to Underage Minors	<b>HP 7c.</b> Work with the neighborhoods and the beat officers and the Office of Crime Prevention to increase and improve outreach to public to inform them how to contact the Police.	<b>PRNS</b>		City Budget	Immediate
	60. Enforcement of Regulations Regarding the Sale of Fake Documents	<b>HP 7d.</b> Work with the community and the Police to help identify whether their concerns can be addressed by beat officers or would need the efforts of the VCET or Metro Unit (for more focused problems of drugs and gang-related crime).	<b>PRNS</b>		City Budget	Immediate
	61. Loud Music Compliance and	<b>HP 7e.</b> Help coordinate efforts to increase interest and facilitate residents' participation.	<b>PRNS</b>			
	(64. Reduce Loitering)		<b>PRNS</b>		City Budget	Immediate

**Timeframe definitions:** Immediate (0-18 months); Short-term (0-3 years); Medium-term (4-6 years); Long-term (7+ years)

**ACTION MATRIX**

<b>High Priority</b>	<b>Item</b>	<b>Action</b>	<b>Primary Responsibility and Other Partners</b>	<b>CSA</b>	<b>Funding Source</b>	<b>Time Frame</b>
	<b>62. Enforcement of Regulations Limiting the Number of Persons Per Dwelling</b>	If community members believe a residence is not complying with regulations limiting the number of persons per dwelling based on health and safety concerns, they should contact the Code Enforcement Division.	<b>PBCE (Code Enforcement), Community</b>	PSS EAND	City Budget	Immediate to on-going
	<b>63. Limitation on Number of Liquor Licenses</b>	Work with the City Council and residents to form a neighborhood "Alcohol Issues Committee."	<b>PRNS, District 5 City Council Office</b>	PSS	City Budget	Immediate to Short-term
<b>X</b>	<b>64. Reduce Loitering</b>	Refer to items #51 through #61 above.		PSS		
<b>Schools</b>						
	<b>65. Improvements at Schools</b>	Work with local schools and the community to determine priorities and develop a strategy for implementing needed improvements.	<b>PRNS</b> Alum Rock School District, Community	EAND	City Budget	Short- to Medium-term

**Timeframe definitions:** Immediate (0-18 months); Short-term (0-3 years); Medium-term (4-6 years); Long-term (7+ years)

**ACTION MATRIX**

High Priority	Item	Action	Primary Responsibility and Other Partners	CSA	Funding Source	Time Frame
<b>Land Use</b>						
X	66. <b>Develop Affordable Housing (High Priority Item #3)</b>	<p><b>HP3a.</b> Concern about overcrowding and its resultant congestion (i.e. parking) has led the community to strongly advocate that more high-quality affordable housing needs to be built in this area.</p> <p><b>HP3b.</b> Investigate adopting an inclusionary housing ordinance that requires 10% of all new housing projects Citywide to be affordable housing units.</p> <p><b>HP3c.</b> Pursue the development of housing in East Valley/680 Communities, with high priority given to affordable housing; support this development by providing developers of affordable rental or for-sale housing, as is appropriate, with information on suitable sites; consult with the community to consider whether to use the power of eminent domain to acquire the properties and make them available to affordable housing developers.</p> <p><b>HP3d.</b> In making decisions about sites and types of new affordable housing projects, a policy of preserving existing neighborhoods will be the City’s highest priority.</p> <p><b>HP3e.</b> Work with residents to identify candidates for residential and mixed-use projects and to establish priorities and make presentations to residents to help them make informed decisions about these choices.</p>	<p><b>City Council, Planning Commission, Planning and Housing</b></p> <p><b>City Council</b></p> <p><b>Housing, Redevelopment Agency</b></p> <p><b>Planning and the Housing Department</b></p> <p><b>PRNS, Planning and the Housing Department</b></p>	EAND	<p>City Budget</p> <p>City Budget, Redevelopment funding</p> <p>City Budget, Redevelopment funding</p>	<p>Short-term</p> <p>Short- to Medium-term</p> <p>On-going</p> <p>Short- to Medium-term</p>

**Timeframe definitions:** Immediate (0-18 months); Short-term (0-3 years); Medium-term (4-6 years); Long-term (7+ years)

**ACTION MATRIX**

<b>High Priority</b>	<b>Item</b>	<b>Action</b>	<b>Primary Responsibility and Other Partners</b>	<b>CSA</b>	<b>Funding Source</b>	<b>Time Frame</b>
	<b>(66. cont'd)</b>	<p><b>HP3f.</b> Conduct follow-up study to evaluate the development feasibility of opportunity sites for residential and mixed-use development, with a priority to avoid displacing current residents.</p> <p><b>HP3g.</b> The City will ensure that there is adequate on-site parking provided for new affordable housing projects in order to minimize congestion impacts to the area in which the project is located.</p> <p><b>HP3h.</b> City will continue to only work with affordable housing developers that have demonstrated a strong record of high quality property management.</p> <p><b>HP3i.</b> All affordable housing projects that include senior housing should have good lighting, be centrally located, accessible and have community uses integrated into the project.</p> <p><b>HP3j.</b> Work with the property owner and/or the Redevelopment Agency to determine how or whether the target properties can be acquired.</p> <p><b>HP3k.</b> Work with the NAC to disseminate information to existing East Valley/680 Communities residents about the availability of new housing units as new projects are approved and constructed.</p>	<p><b>Strategic Economics</b></p> <p><b>Planning and the Housing Department</b></p> <p><b>Housing</b></p> <p><b>Planning and the Housing Department</b></p> <p><b>Housing, PRNS</b></p> <p><b>Housing, PRNS</b></p>	EAND	<p>Redevelopment funding</p> <p>City Budget, Redevelopment funding</p> <p>City Budget</p>	<p>Immediate</p> <p>On-going</p> <p>On-going</p> <p>On-going</p> <p>Short- to Medium-term</p> <p>Short-term</p>

**Timeframe definitions:** Immediate (0-18 months); Short-term (0-3 years); Medium-term (4-6 years); Long-term (7+ years)

**ACTION MATRIX**

<b>High Priority</b>	<b>Item</b>	<b>Action</b>	<b>Primary Responsibility and Other Partners</b>	<b>CSA</b>	<b>Funding Source</b>	<b>Time Frame</b>
	<b>67. Develop Additional Neighborhood-Serving Retail and Mixed-Use Projects Along Major Arterials</b>	<p><b>67a.</b> Conduct follow-up study to evaluate the development feasibility of opportunity sites for residential and mixed-use development, with a priority to not displace residents.</p> <p><b>67b.</b> Develop incentives for attracting neighborhood-serving retail uses identified by the community.</p>	<p><b>Strategic Economics</b></p> <p><b>Redevelopment Agency, Planning Building and Code Enforcement and Office of Economic Development</b></p>	EAND	<p>Redevelopment funding</p> <p>Redevelopment funding, City Budget</p>	<p>Immediate</p> <p>Immediate</p>
<b>X</b>	<b>68. Develop Additional Community Facilities (High Priority Item #4)</b>	<p><b>HP4a.</b> Work with community members to evaluate requests for additional community uses and facilities in a multi-service delivery approach.</p> <p><b>HP4b.</b> Work with the Alum Rock School District to explore ways to provide additional community uses and facilities on existing school sites in East Valley/680 Communities.</p> <p><b>HP4c.</b> Cooperate with the National Hispanic University (NHU) to develop a District Soccer Complex.</p> <p><b>HP4a.</b> Work with the Redevelopment Agency to explore ways to integrate community uses in the Tropicana and Homebase sites, as well as other sites identified as opportunity sites by the development feasibility study conducted by Strategic Economics, as described in Action 66c above.</p>	<p><b>PRNS</b></p> <p><b>PRNS, Alum Rock School District</b></p> <p><b>PRNS, NHU</b></p> <p><b>PRNS, Redevelopment Agency</b></p>	RACS EAND	<p>City Budget</p> <p>City Budget</p> <p>City Budget</p> <p>City Budget, Redevelopment funding</p>	<p>Immediate</p> <p>Immediate to Short-term</p> <p>Immediate to Short-term</p> <p>Immediate to Short-term</p>

**Timeframe definitions:** Immediate (0-18 months); Short-term (0-3 years); Medium-term (4-6 years); Long-term (7+ years)

**ACTION MATRIX**

<b>High Priority</b>	<b>Item</b>	<b>Action</b>	<b>Primary Responsibility and Other Partners</b>	<b>CSA</b>	<b>Funding Source</b>	<b>Time Frame</b>
	<b>(#68 cont'd)</b>	<b>HP4e.</b> Work with the VTA to explore the possibility of potential transit partnerships as part of the VTA's planned rail and bus rapid transit improvements as part of the Downtown/ East Valley Transit Improvement Plan.	<b>PRNS, VTA</b>		City Budget, Redevelopment funding, VTA	Immediate to Short-term
	<b>69. Discourage New Commercial Uses on Ocala and Bermuda Avenues</b>	Ensure that parcels along Ocala and Bermuda Avenues remain consistent with residential zoning. If community members question whether a community use qualifies as a home occupation, they should contact the Code Enforcement Division.	<b>PBCE, Community</b>	EAND	City Budget	On-going
<b>Other Issues:</b>						
	<b>70. Creation/Reinforcement of Neighborhood Associations</b>	Work with neighborhoods in East Valley/680 Communities to create new or strengthen existing neighborhood organizations.	<b>PRNS</b>	EAND	City Budget	Short-term
	<b>71. Outreach to Employers and Day Workers</b>	<b>71a.</b> Explore possibility of relocation of the existing center or opening of new center.  <b>71b.</b> Increased outreach to these workers, as well as their employers, to educate them about the existing day worker center.	<b>City Manager's Office, PBCE</b>  <b>PRNS, PBCE</b>	EAND	City Budget  City Budget	Short-term  Immediate to on-going
	<b>72. Assistance to Area Small Businesses</b>	Increase outreach to businesses in the area to inform them of the business assistance services and financing and loan programs available from the City and its partner organizations.	<b>Office of Economic Development</b>	EAND	City Budget, Redevelopment funding	Immediate to on-going

**Timeframe definitions:** Immediate (0-18 months); Short-term (0-3 years); Medium-term (4-6 years); Long-term (7+ years)

**ACTION MATRIX**

<b>High Priority</b>	<b>Item</b>	<b>Action</b>	<b>Primary Responsibility and Other Partners</b>	<b>CSA</b>	<b>Funding Source</b>	<b>Time Frame</b>
	<b>73. Job Training Programs</b>	Explore ways in which to increase outreach efforts to inform the community of existing City and community-based organization job training programs.	<b>PRNS Community</b>	EAND	City Budget	Immediate to on-going
	<b>74. Outreach and Augmentation of Domestic Violence Support Programs</b>	Explore ways in which to increase outreach efforts to inform the community of existing City and community-based organization domestic violence programs.	<b>PRNS, Police Department, and CBOs</b>	PSS	City Budget	Immediate to on-going
<b>X</b>	<b>75. Preserve and Improve the Tropicana Shopping Center (High Priority Item #1)</b>	Work with the City Council, property owners, and the Story Road Business Association during this process to ensure that the new developments reflect the character and meet the needs of the surrounding communities.	<b>Redevelopment Agency</b>	EAND	(Existing) Redevelopment funding	Short-term
	<b>76. Clean-Up the Tow Yard Near Emma Prusch Park</b>	Bring this property up to code.	<b>PBCE Property-owner</b>		City Budget, Private resources	Immediate

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**ACTION MATRIX**

<b>High Priority</b>	<b>Item</b>	<b>Action</b>	<b>Primary Responsibility and Other Partners</b>	<b>CSA</b>	<b>Funding Source</b>	<b>Time Frame</b>
	<p><b>77. Improve Bicycle Access in the East Valley/680 Communities area</b></p>	<p><b>77a.</b> Identify routes through the area which would benefit from either striped bike lanes or designation as bike routes.</p> <p><b>77b.</b> Forward recommendations for bicycle routes to the City's Bicycle and Pedestrian Advisory Committee (BPAC) who, upon consideration of the list, recommends additions to the City's Bicycle Transportation Network to DOT.</p> <p><b>77c.</b> Community members should work closely with BPAC to ensure the request for any particular bicycle facility that is a high priority to the East Valley/680 Communities is prioritized by BPAC (in addition to the DOT).</p>	<p><b>Community</b></p> <p><b>Community, BPAC</b> DOT</p> <p><b>Community</b> BPAC</p>	<p>EAND TS PSS</p>	<p>City Budget</p> <p>City Budget</p> <p>City Budget</p>	<p>Short to Medium-term</p> <p>Short to Medium-term</p> <p>Short to Medium-term</p>

**Timeframe definitions:** Immediate (0-18 months); Short-term (0-3 years); Medium-term (4-6 years); Long-term (7+ years)