

# Proposed General Plan Update Goals, Policies, and Implementation Actions



## Economic Development

Economic Development Goals, Policies, and Implementation Actions directly support the Innovative Economy element of the Vision. The desired outcomes of these Goals, Policies, and Implementation Actions include growing San Jose’s economic role within the region and world, increasing prosperity and opportunity for members of the community, and creating revenue growth for the City.

### Goal ED-1 Land Use

**Goal ED-1 Proactively manage land uses to provide and enhance economic development in San Jose.**

#### ED-1 Policies

Policy ED-1.1	Protect and improve the quantity and quality of lands designated exclusively for industrial uses vulnerable to conversion to non-employment uses. (San Jose 2020 General Plan, revised)	Deleted: industrial
Policy ED-1.2	<del>Encourage</del> Facilitate a mix of land uses in the appropriate locations which contribute to a balanced economic base, including industrial suppliers and services, commercial/retail support services, clean technologies, bioscience, as well as high technology manufacturers and other related industries. (San Jose 2020 General Plan, revised)	
Policy ED-1.3	Create complete, mixed-use employment areas in appropriate locations that include business support uses, public and private amenities, child care, restaurants and retail services that serve employees of these businesses and nearby businesses.	
Policy ED-1.4	Manage land uses to improve the balance between jobs and workers residing in San José. Strive to achieve a minimum ratio of <u>1.3</u> jobs/employed resident to attain greater fiscal stability. (San Jose 2020 General Plan, revised)	Deleted: TBD (based on preferred land use scenario)
Policy ED-1.5	Promote the intensification of employment activities <u>in close proximity to transit facilities and other existing infrastructure</u> , in particular within the Downtown, North San Jose, the Berryessa International Business Park and Edenvale, on sites.	Deleted: with proximity to transit facilities and other existing infrastructure
Policy ED-1.6	Plan land uses, infrastructure development, and other initiatives to maximize potential of transit system investments. Advance the Diridon Station Area as a world-class transit hub and key transportation center for Northern California. <u>Encourage public transit providers to serve employment areas.</u>	

Policy ED-1.7 Measure and report how many jobs are created in identified growth areas as part of the City Council's periodic review of the General Plan.

Policy ED-1.8 Invest in infrastructure improvements, as appropriate, in order to encourage private investment, reduce new construction costs, or increase business efficiency and in order to support business retention and growth, stimulate economic activity, and employ people. (San Jose 2020 General Plan, revised)

Policy ED-1.9 Protect and improve truck and freight transportation access to the City's key employment areas.

Policy ED-1.10 Allow interim development, such as small expansions of existing uses, of employment lands with alternative employment uses when the interim development does not limit the site's ability to redevelop in the future in accordance with the long-term plan for the site.

Policy ED 1.11 When developing housing proximate to active industrial areas, ensure sufficient buffer areas and construction methods to avoid inhibiting current and future business operations.

Policy ED-1.12 Achieve goals related to Quality Neighborhoods, including diverse housing options, walkable/bikable City (i.e., compact development where jobs, homes, parks, amenities, transit, and services are clustered near one another), and access to healthful foods to distinguish San Jose as a livable and attractive city, to spur interaction among community members, and to attract talented workers to the City.

#### **ED-1 Actions**

Action ED-1.13 Periodically review residential construction activity and supply, and industrial and commercial job growth rates, to monitor the City's balance of land uses and resulting tax base as well as the progress toward improving the balance between jobs and resident workers. Report results of this review to the City Council as part of the annual General Plan review. (San Jose 2020 General Plan, revised)

Action ED-1.14 Develop a long-term trucking and freight access plan to better support the City's key employment areas.

Action ED-1.15 Recognize projects that exemplify the Urban Design, Housing, and Green Building Goals, Policies, & Actions as a means to promote distinctive architecture and quality design and to attract a diverse group of employees and visitors to San Jose.

**Goal ED-2 Business**

**Goal ED-2 Promote San Jose as an employment center. Nurture existing and attract new companies of all sizes (large anchor companies, emerging growth companies, small businesses) in industries that will drive the job and revenue growth of the City and regional economy.**

**ED-1 Business Policies**

- Policy ED-2.1 Create a business-friendly environment through respect for business needs related to clear development review and timeliness.
- Policy ED-2.2 Attract and sustain a growing concentration of companies which build on the strengths of the area (San Jose 2020 General Plan, revised) and serve as the economic engine for the city and region, particularly in driving industries such as information and communication technologies, clean technology, bioscience, and other sectors based on creativity and innovation.
- Policy ED-2.3 Attract and retain a diverse mix of businesses and industries that can provide jobs for the City's unemployed and under-employed labor force in order to support a thriving community. (San Jose 2020 General Plan, revised)
- Policy ED-2.4 Support the development of the health care industry and businesses, including those providing services to seniors, in part by promoting the Health Care Goals, Policies, and Actions.
- Policy ED-2.5 Provide business assistance and support to enable job creation, develop new businesses, spur private investment, and promote industry evolution. Provide incentives that promote the creation of high-quality jobs across all industries.
- Policy ED-2.6 Promote development of retail to the maximum extent possible, consistent with other goals and policies, in order to generate city revenue, improve customer convenience, and enhance neighborhood livability.
- Policy ED-2.7 Encourage business and property development that will generate revenues to support city services and infrastructure.
- Policy ED-2.8 Attract job opportunities accessible to residents in low-income neighborhoods.

**ED-2 Business Actions**

- Action ED-2.9 Evaluate and periodically update the City's policies, regulations and ordinances to maintain San Jose's competitive ability to attract and grow businesses, including small businesses and home occupations.
- Action ED-2.10 Partner with public, private, and non-profit organizations, and continue to develop strategic partnerships with San Jose State University, to advance

shared economic development goals, meet the needs of businesses, and resolve problems and impediments at the local, state, and federal levels.

Action ED-2.11 Evaluate and refine existing goals for economic development projects receiving city funding.

**Deleted:** Action ED-2.10. Consider incentives and build and strengthen relationships with venture capitalists who can help promote San Jose as an attractive home for companies, with priority for growth companies in early phases of development.

### **Goal ED-3 Workforce**

**Goal ED-3 Attract new and retain existing employees, entrepreneurs, and executives who contribute to the local and global economies.**

#### **ED-3 Workforce Policies**

Policy ED-3.1 Assist residents in preparing themselves to secure jobs, advance their careers, and succeed in an ever-changing economy.

Policy ED-3.2 Provide leadership with the K-12 education community to increase the share of youth in San Jose who graduate from high school, the share of high school graduates prepared for post-secondary education, and the share of graduates who enter and complete post-secondary education.

Policy ED-3.3 Support expansion of existing higher educational institutions and development of new higher educational institutions in San Jose.

#### **ED-3 Workforce Actions**

Action ED-3.4 Partner with educational, civic, labor, and business institutions to provide job training programs which meet the needs of business and industry, including programs that enable the unemployed, under-employed, or economically or socially disadvantaged to enter or move up in the labor force. (San Jose 2020 General Plan, revised) Connect local businesses with such programs, organizations, or educational institutions.

### **Goal ED-4 Regional, State, and National Leadership**

**Goal ED-4 Increase San Jose's leadership role and influence in regional, state, and national forums in order to advance City goals and secure resources.**

#### **ED-4 Regional, State, and National Leadership Policies**

Policy ED-4.1 Promote San Jose's stature as the capital of Silicon Valley, the Bay Area's largest city, and as one of the nation's largest cities in order to secure resources, investment, and talent.

#### **ED-4 Regional, State, and National Leadership Actions**

Action ED-4.2 Support federal, state, and regional policies and regulations that secure resources for the City, promote economic development in the City, or further implementation of the Envision 2040 Plan.

- Action ED-4.3 Work at the regional level to promote a shared responsibility for sufficient housing supply to accommodate the changing demographics and growing population.
- Action ED-4.4 Continue to work with leaders of other large cities in California and across the nation to advance the importance of large cities in job creation and innovation.
- Action ED-4.5 Advocate for changes to local, regional, and national policies which promote economic development in and secure resources for San Jose.
- Action ED-4.6 Work with partners within the region to influence the development of regional policies and regulations that support a higher-density, clustered, transit-oriented development pattern consistent with the San Jose General Plan vision and policies.
- Action ED-4.7 [Maintain and periodically update a strategic plan for economic development \(Five-Year Economic Strategy\) establishing near-term economic development goals and actions to achieve those goals.](#)

#### **Goal ED-5 Connections and Promotion**

**Goal ED-5 Strengthen San Jose’s connections to the Bay Area and world, and promote San Jose’s assets and image as a global innovation center.**

#### **ED-5 Connections and Promotion Policies**

- Policy ED-5.1 Embrace San Jose’s diversity as a strength that provides for varied perspectives, presents partnership opportunities, and connects San Jose to the world.
- Policy ED-5.2 Continue developing a world-class airport, and build national and world connections by attracting new air service to the airport.
- Policy ED-5.3 Promote heightened awareness of San Jose’s companies, assets, and economic development initiatives to national and international business media as a tool to attract companies to San Jose and to strengthen the connection of existing companies to the City.

#### **ED-5 Connections and Promotion Actions**

- Action ED-5.4 Pursue development and implementation of global partnerships that foster trade, promote investment in San Jose, or accelerate business growth.
- Action ED-5.5 Continue outreach to airlines and the community to attract new and expanded air service. Update or modify applicable short- and long-term strategies as necessary.

- Action ED-5.6 Continue implementation of improvements to the airport facilities pursuant to the Airport Master Plan.
- Action ED-5.7 Support the California High Speed Rail Authority efforts to bring high-speed rail to Diridon Station.
- Action ED-5.8 Support Valley Transportation Authority efforts to extend BART service to Downtown San Jose and to Diridon Station.
- Action ED-5.9 Expand and upgrade the San Jose Convention Center to increase its capabilities as a modern conferencing facility.

**Goal ED-6 Cultural Attractions**

**Goal ED-6 Develop and promote a distinctive set of sports, arts, and entertainment offerings aligned with San Jose’s diverse, growing population.**

**ED-5 Cultural Attractions Policies**

- Policy ED-6.1 Further the Goals, Policies, & Actions that support the Vibrant Arts & Culture Vision Element, as well as those for Parks, Trails, Open Space, and Recreation to enhance San Jose’s identity regionally, nationally, and internationally; to serve residents; and to attract visitors.
- Policy ED-6.2 Promote San Jose as a great bicycling community, highlighting its weather, topography, and fitness-oriented culture as significant assets for biking.
- Policy ED-6.3 Support private efforts to achieve a stronger mix of evening and late-night uses in Downtown that promote a vibrant, 24-hour City center.
- Policy ED-6.4 Support entertainment offerings and cultural facilities, including but not limited to visual and performing arts, museums, theatres, historic structures/sites/neighborhoods, festivals, and commercial entertainment venues, particularly those that provide significant social and economic benefit to San Jose’s community, provide opportunities for community participation, achieve excellence and innovation, and/or reflect San Jose’s distinct population.
- Policy ED-6.5 Seek to attract new and retain existing professional and amateur sports teams and events to San Jose.